1. University:
Kharkiv National Automobile and Highway University

2. Your position/unit: Head of international affairs department

3. Final Project Title: ‘Capacity building and modernisation of higher education at KhNAHU’

4. Project Goal(s) and SMART Objective(s): Develop aspects of various communications at the University for further interaction in the international arena. To enhance availability and encouragement of second foreign language learning for all students - departments, teaching foreign languages, Online German language course for engineers. It should help mutual short-term visits between universities and allow the possibility to plan joint activity in educational and research areas and to share experiences and achievements in the fields of mutual interest. It will help to come to terms with the globalisation process. More modern, dynamic, committed and professional environment at University.

5. Deliverables: Please enlist the deliverables of your project matching your goals (Provide evidence, e.g. weblinks, charts, illustrations, if needed add an attachment for it)
Management of international collaboration: conclusion of new contracts and negotiations, German courses, social networks, official website, we have created a group of internationalisation (responsible employees) at the University from the departments for international communication.

New platform for website has already been translated into English. https://www.khadi.kharkov.ua/en/ - University website.
This year we managed to create two departments: the international affairs department and the department of international education. The corresponding documentation is already being developed. The departments will have to match our European colleagues. https://tfc.khadi.kharkov.ua/index.php?id=1143&no_cache=1&L=2
Also, the work on projects and the presentation of new opportunities was exhausted throughout the year.
The official presentation of German language certificates at the A2-B1 level took place in December at KhNAHU. https://www.khadi.kharkov.ua/details/article/vruchennja-sertifikativ-nimeckoji-movi/
Social media: redesigned international department https://www.facebook.com/groups/germanukraine

6. Challenges and Support
a. What were the main challenges of your project and how did you manage to overcome them?
The fact that everything around us was facing the pandemic and the project itself was changing. Therefore, we had to find good ideas for this time, so that in the future we could use the results. For example, create a short online course for students in order to organize academic mobility in the future. We switched to an online format and involved non-university stakeholders.
Insufficient involvement of employees in the project due to going online and for other reasons. There was a lack of motivation of university staff to participate in the project.
What resources helped you?
Internet resources, foreign partners, KhNAHU’s team

7. **Lessons Learnt: What are your lessons learnt and recommendations you would like to share?**
   The lesson learned is that a project is a short, well-defined blueprint with all participants and roles. It is worth sticking to it and not changing it.

8. **Impact: Please describe how your project contributed to/ advanced the specific aspect of the internationalisation at your university.**
   Quite recently, our university did not even talk about international activity as the main direction for the university. Now many departments are trying to find foreign contacts for interaction in scientific and teaching terms. This is important for the university and for the staff separately.

9. **Outlook and Sustainability: What happens to the project after the end of the course (are there any follow-up projects? What are you going to do to ensure the sustainability of the project results?)**
   The project will be continued.
   - First, this is the development of everything that has been done and the continuation of E-learning: German for engineering specialties,
   - Discovering new projects and creating new ones with the acquired knowledge to modernise education,
   - We are still planning Erasmus + programs, for us this is a suitable direction,